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Sustainable Procurement of Snow and Ice Management Services

Tim Van Seters

Toronto and Region Conservation Authority June 17, 2021

The water component of STEP is a collaborative of:







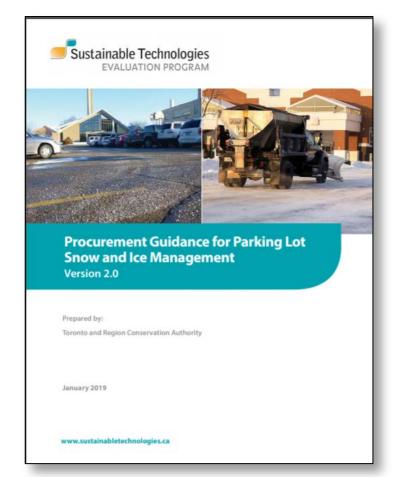


Why focus on procurement?

- Ensures alignment between services provided and services desired
- Snow and ice management industry is largely unregulated
- Onus is on businesses to ensure best practices are employed
- Specifying practices helps encourage contractor investments in their business

Procurement Guidance

- Focus on parking lot snow and ice management
- Emphasis on practices that optimize salt use
- Describes key practices and potential to reduce salt
- Expected impact of practice specification on contract price
- Sample contract wording



Procurement Guidance v2.0 www.sustainabletechologies.ca

Preventable scenarios



Slip and fall lawsuits



Scoop and shoot



Improper salt storage



Salt dumping (80x average amount)

Uneven spreading

Unwanted impacts ⁴

Developing Contracts that Encourage Effective Salt Management

- Effective pricing of services
- Accurate salt delivery
- Efficient application
- Low chloride alternatives
- Reduced application rates
- Reduced liability risk
- Well informed decision making
- Professional Training and Certification





Effective Pricing of Services

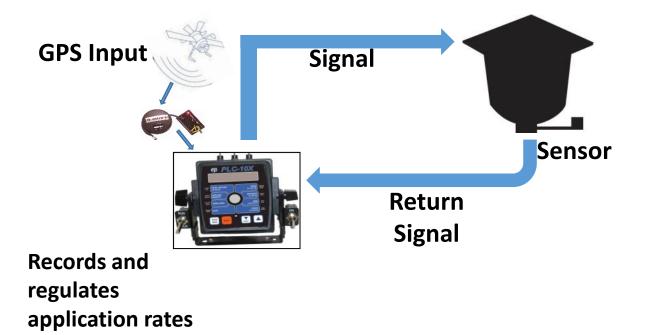
- Salt extra vs salt inclusive don't incentive higher salt use!
- Set payment per event or by season, not by application
- Combination: Stand-by fee + extra set payment per event





Accurate salt delivery

- Equipment specification
 - Ground speed controller p up to 47% less salt
 - Documentation of equipment calibration









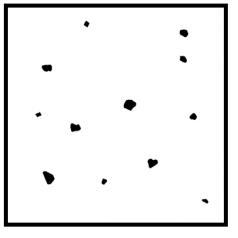
Calibration protocol and video

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3/8/2016

Accurate Delivery: Walkway and Stairways

- Shakers
- Manual spreaders
- Brine Sprayers
- Driver operated spreaders





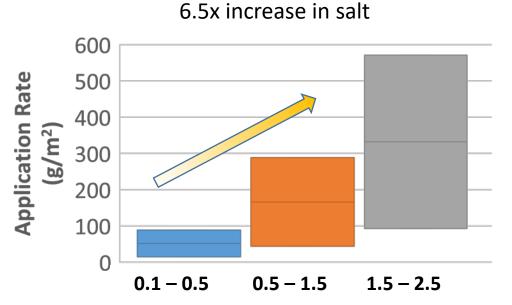
What 'enough' looks like (approx: 50 g/m²)





Efficient Plowing

- Less snow = less dilution = less salt
- Specify snow plowing trigger depth (e.g > 1.25 cm snow accumulation)
- Segmented blades better conform to pavement surface



Snow Depth Prior to Salt Application (cm)

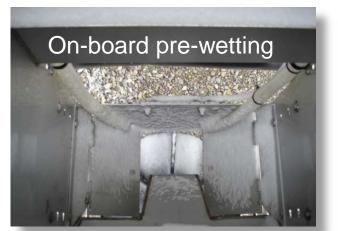
Based on Hossain and Fu, 2015





Efficient Application and Material Specifications

- Application method
 - Anti-icing, pre-wetting
 - 18 to 40% salt reduction
- Pre-planning snow storage, trouble spots
- Material specification
 - Salt meets OPSD standards?
 - Low chloride alternatives (up to 30% reduction)
 - Treated salt (approx.15% salt reduction)





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THE STAR

proximately five million nenes of rada salts are opplied in Canada every yea addition to the salts have been shown by space of use to reduce colones, injury and soney sociated with icy and soney reduce the quantity for fait meaning roadide vegetation, ranage roadide vegetation, ranage roadide vegetation, raditions. However, the salts sociated with icy and soney reduce the quantity of fait meaning roadide vegetation, raditions and an into streams for laber the hydrologi operation ratio and are any soney roadide vegetation, ratio and any any soney ratio. The previous and ratio ratio and ratio any soney reluce the hydrologi operation ratio and ratio any soney ratio and ratio ratio rat In 2001, following a comprehensive review of scientific literature on the effects of road salts on the environment, Environment Consol and Health Ganada recommended that road salts be considered 'toug' andre section 64 of the (anados invironmental Protection Act (EC and HC, 2001).





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Application rates

- Specify **level of service** (time to meet desired pavement conditions)
- Specify **return period** during and after an event
- Application rates
 - Wide variation based on temperature, type of precipitation, etc.



Application Rates: Encourage rather than Command

• Signal to contractor that over-application is a concern without being prescriptive

"The contractor will provide the contract administrator with the salt application rates for the premises...The contractor agrees to work in good faith with the administrator to reduce rates to only that which is needed to maintain safety and meet the LOS stipulated in this contract...."

Reducing Liability Risk

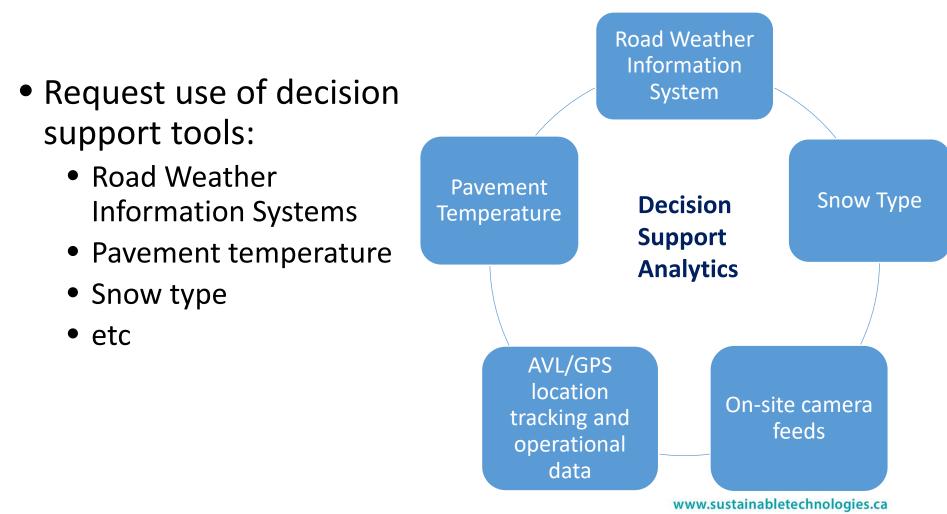
- Excess salt is often applied to reduce legal liability risk
- Documentation reduces risk by providing due diligence defense
 - Specify that salt application rates, time and location be recorded
 - Automated controls make tracking salt use easier
 - Calibrated equipment certificates help bolster your case





Well informed decision making

Good decisions are based on good information



Training and Certification

- Experience counts!
- Specify training and certification requirements
- Ask for references



 Future improvements in certification programs will help simplify procurement process

Does sustainable procurement cost more?

- Depends on requested requirements and pool of contractors that bid
- Costs will decrease as industry builds capacity

Lower Impact on Costs	Higher impact on costs
Training and Certification	Anti-icing
Temperature sensors, RWIS	On-board pre-wetting
Application rate scrutiny	Low chloride alternatives
Treated salt	High levels of automation
Effective pricing	Closed loop ground speed controllers
Snow depth trigger for plowing	Segmented plow blades
Equipment calibration reports	

Managing Costs and Expectations

- Determine which practices may increase price
- Structure RFQ to include different options for cost estimation
- Offer on-site pre-bid question and answer meeting
- Provide lots of time to attract more bidders

Company	Site	Option 1	Option 2	Option 3
		Include lower cost options	Include low and medium cost options	Include low to high cost options
Company A				
Company B				

Questions?



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