

# Cargill Foods – Corporate Governance

## ABOUT CARGILL FOODS

Cargill Limited is headquartered in Winnipeg, Manitoba, and employs over 10,000 people across Canada. The company has been twice recognized in The Globe and Mail's Best Companies to Work For in Canada survey. Cargill Limited is a subsidiary of Minneapolis-based Cargill, Incorporated, an international provider of food, agricultural and risk management products and services.

Cargill Limited is one of Canada's largest agricultural merchandisers and processors.

Our interests include the processing of meat, eggs, malt and oilseed, and the manufacturing of livestock feed and salt. In addition, they are involved in crop input product retailing, as well as grain handling, milling and merchandising.



## LOCATION

**ADDRESS:** 71 Rexdale Boulevard, Toronto, Ontario

**PHONE:** 416-748-5000

**WEBSITE:** [www.cargill.ca](http://www.cargill.ca)



## CORPORATE GOVERNANCE – ENVIRONMENTAL MANAGEMENT SYSTEM

The people at the Cargill Foods' Case Ready plant in Toronto are classic overachievers. In 2004, they set their sights on a five year plan to reduce natural gas by 15 per cent, water by 10 per cent and waste by five per cent; and then astounded everyone by exceeding these goals in a little over 18 months.

"We had some really good results," agrees Jasko Turulja, Complex Manager. "Now, through Partners in Project Green, we want to share our experience, network with others and tap into other best practices so we can do more."

This understated drive for continuous improvement and environmental responsibility are the qualities that make Cargill an acknowledged environmental pioneer under the Ontario Environmental Leadership Program (OEL).

CASE STUDY

The Ontario Ministry of the Environment's OEL Program recognizes and rewards companies, like Cargill, that go 'beyond compliance' in environmental improvements. For Cargill that meant committing to a retrofit strategy involving:

- Installation of two "quick" hot water heaters with a maximum input rating BTU/Hour of 3,500,000 that typically uses 40 per cent less energy.
- Replacement of the single cooling tower with a Model T 112-712 Evapcoat three stage, 250 PSI, coil designed tower. The new tower allows greater heating and cooling control.
- Addition of an MUA air "make up unit", which has a Regenerating Capacity of 2490 CFM from Eng. A. with a desiccant drier to avoid heat loss through the positive air pressure system.
- Exchange of 93 metal halide T8 fluorescent lights; reducing electrical costs for lighting by 53 per cent, eliminating PCB'S related to the lighting system and reducing the number of fixtures in the landfill.
- Reconstruction of the poorly insulated inverted roof with highly insulated flat white Carlesle Sure – Seal Membrane Roof system.

The result – decreased natural gas use by 35 per cent, water consumption by 12 per cent and waste by 16 per cent. The facility saved approximately \$120,000 annually in energy costs.

According to Orit Biran, Program Advisor to the OEL program, there are many more benefits to OEL membership. "The Leaders program offers Ontario companies an opportunity to be recognized for making greener choices," notes Biran. "Leaders in the program benefit from front of the line approvals, recognition, and special meetings with senior officials". Other advantages include enhanced comprehensive Certificate of Approvals (CofA), guaranteed 45-day turn-around on approval amendments, expedited approvals for new technology, and Single Window Access to the Ministry.

As an OEL member, Cargill proudly displays its membership letter in its lobby and can use the program brand on its letterhead and brochures to promote its achievement to customers. But perhaps one of the greatest benefits is enhanced regulatory certainty. "This program increases our operational efficiencies by giving us advance notice of regulatory changes and ensuring a strong, collaborative relationship with the Ministry" adds Turulja.

The Leaders program is a voluntary environmental initiative available to any company with an environmental management system (EMS), good compliance record and pollution reduction targets. Companies have five years to reach their environmental goals. Also, candidate companies are asked to commit to transparency in monitoring and reporting, occasional third party verification audits and a public communication and outreach program.

**For further information:**

Ontario Environmental Leadership Program  
Ontario Ministry of the Environment

**Web:** <http://www.ene.gov.on.ca/en/general/oel/index.php>

**Tel:** 416-327-8073

**E-mail:** [leadership.moe@ontario.ca](mailto:leadership.moe@ontario.ca)